

IEEE Standard—Adoption of ISO/IEC 20000-1:2011, Information technology—Service management— Part 1: Service management system requirements

IEEE Computer Society

Sponsored by the
Software & Systems Engineering Standards Committee

IEEE
3 Park Avenue
New York, NY 10016-5997
USA

IEEE Std 20000-1™-2013

3 June 2013

IEEE Standard—Adoption of ISO/IEC 20000-1:2011, Information technology—Service management— Part 1: Service management system requirements

Sponsor

**Software and Systems Engineering Standards Committee
of the
IEEE Computer Society**

Approved 3 May 2013

IEEE-SA Standards Board

Abstract: ISO/IEC 20000-1:2011, a service management system (SMS) standard, is adopted by the IEEE in this standard. It specifies requirements for the service provider to plan, establish, implement, operate, monitor, review, maintain and improve an SMS. The requirements include the design, transition, delivery, and improvement of services to fulfill agreed service requirements.

This standard can be used by the following:

- An organization seeking services from service providers and requiring assurance that their service requirements will be fulfilled.
- An organization that requires a consistent approach by all its service providers, including those in a supply chain.
- A service provider that intends to demonstrate its capability for the design, transition, delivery, and improvement of services that fulfill service requirements.
- A service provider to monitor, measure, and review its service management processes and services.
- A service provider to improve the design, transition, delivery, and improvement of services through the effective implementation and operation of the SMS.
- An assessor or auditor as the criteria for a conformity assessment of a service provider's SMS to the requirements in this standard.

Keywords: adoption, business relationship management, capacity management, configuration management, IEEE 20000-1, information security management, release management, service continuity and availability management, service delivery, service level management, service management system, service provider, service reporting, SMS, supplier management

The Institute of Electrical and Electronics Engineers, Inc.
3 Park Avenue, New York, NY 10016-5997, USA

Copyright © 2013 by The Institute of Electrical and Electronics Engineers, Inc.
All rights reserved. Published 3 June 2013. Printed in the United States of America.

IEEE is a registered trademark in the U.S. Patent & Trademark Office, owned by The Institute of Electrical and Electronics Engineers, Incorporated.

PDF: ISBN 978-0-7381-8428-9 STD98239
Print: ISBN 978-0-7381-8429-6 STDPD98239

IEEE prohibits discrimination, harassment, and bullying.

For more information, visit <http://www.ieee.org/web/aboutus/whatis/policies/p9-26.html>.

No part of this publication may be reproduced in any form, in an electronic retrieval system or otherwise, without the prior written permission of the publisher.

Notice and Disclaimer of Liability Concerning the Use of IEEE Documents: IEEE Standards documents are developed within the IEEE Societies and the Standards Coordinating Committees of the IEEE Standards Association (IEEE-SA) Standards Board. IEEE develops its standards through a consensus development process, approved by the American National Standards Institute, which brings together volunteers representing varied viewpoints and interests to achieve the final product. Volunteers are not necessarily members of the Institute and serve without compensation. While IEEE administers the process and establishes rules to promote fairness in the consensus development process, IEEE does not independently evaluate, test, or verify the accuracy of any of the information or the soundness of any judgments contained in its standards.

Use of an IEEE Standard is wholly voluntary. IEEE disclaims liability for any personal injury, property or other damage, of any nature whatsoever, whether special, indirect, consequential, or compensatory, directly or indirectly resulting from the publication, use of, or reliance upon any IEEE Standard document.

IEEE does not warrant or represent the accuracy or content of the material contained in its standards, and expressly disclaims any express or implied warranty, including any implied warranty of merchantability or fitness for a specific purpose, or that the use of the material contained in its standards is free from patent infringement. IEEE Standards documents are supplied "AS IS."

The existence of an IEEE Standard does not imply that there are no other ways to produce, test, measure, purchase, market, or provide other goods and services related to the scope of the IEEE standard. Furthermore, the viewpoint expressed at the time a standard is approved and issued is subject to change brought about through developments in the state of the art and comments received from users of the standard. Every IEEE standard is subjected to review at least every ten years. When a document is more than ten years old and has not undergone a revision process, it is reasonable to conclude that its contents, although still of some value, do not wholly reflect the present state of the art. Users are cautioned to check to determine that they have the latest edition of any IEEE standard.

In publishing and making its standards available, IEEE is not suggesting or rendering professional or other services for, or on behalf of, any person or entity. Nor is IEEE undertaking to perform any duty owed by any other person or entity to another. Any person utilizing any IEEE Standards document, should rely upon his or her own independent judgment in the exercise of reasonable care in any given circumstances or, as appropriate, seek the advice of a competent professional in determining the appropriateness of a given IEEE standard.

Translations: The IEEE consensus development process involves the review of documents in English only. In the event that an IEEE standard is translated, only the English version published by IEEE should be considered the approved IEEE standard.

Official Statements: A statement, written or oral, that is not processed in accordance with the IEEE-SA Standards Board Operations Manual shall not be considered the official position of IEEE or any of its committees and shall not be considered to be, nor be relied upon as, a formal position of IEEE. At lectures, symposia, seminars, or educational courses, an individual presenting information on IEEE standards shall make it clear that his or her views should be considered the personal views of that individual rather than the formal position of IEEE.

Comments on Standards: Comments for revision of IEEE Standards documents are welcome from any interested party, regardless of membership affiliation with IEEE. However, IEEE does not provide consulting information or advice pertaining to IEEE Standards documents. Suggestions for changes in documents should be in the form of a proposed change of text, together with appropriate supporting comments. Since IEEE standards represent a consensus of concerned interests, it is important to ensure that any responses to comments and questions also receive the concurrence of a balance of interests. For this reason, IEEE and the members of its societies and Standards Coordinating Committees are not able to provide an instant response to comments or questions except in those cases where the matter has previously been addressed. Any person who would like to participate in evaluating comments or revisions to an IEEE standard is welcome to join the relevant IEEE working group at <http://standards.ieee.org/develop/wg/>.

Comments on standards should be submitted to the following address:

Secretary, IEEE-SA Standards Board
445 Hoes Lane
Piscataway, NJ 08854
USA

Photocopies: Authorization to photocopy portions of any individual standard for internal or personal use is granted by The Institute of Electrical and Electronics Engineers, Inc., provided that the appropriate fee is paid to Copyright Clearance Center. To arrange for payment of licensing fee, please contact Copyright Clearance Center, Customer Service, 222 Rosewood Drive, Danvers, MA 01923 USA; +1 978 750 8400. Permission to photocopy portions of any individual standard for educational classroom use can also be obtained through the Copyright Clearance Center.

Notice to users

Laws and regulations

Users of IEEE Standards documents should consult all applicable laws and regulations. Compliance with the provisions of any IEEE Standards document does not imply compliance to any applicable regulatory requirements. Implementers of the standard are responsible for observing or referring to the applicable regulatory requirements. IEEE does not, by the publication of its standards, intend to urge action that is not in compliance with applicable laws, and these documents may not be construed as doing so.

Copyrights

This document is copyrighted by the IEEE. It is made available for a wide variety of both public and private uses. These include both use, by reference, in laws and regulations, and use in private self-regulation, standardization, and the promotion of engineering practices and methods. By making this document available for use and adoption by public authorities and private users, the IEEE does not waive any rights in copyright to this document.

Updating of IEEE documents

Users of IEEE Standards documents should be aware that these documents may be superseded at any time by the issuance of new editions or may be amended from time to time through the issuance of amendments, corrigenda, or errata. An official IEEE document at any point in time consists of the current edition of the document together with any amendments, corrigenda, or errata then in effect. In order to determine whether a given document is the current edition and whether it has been amended through the issuance of amendments, corrigenda, or errata, visit the IEEE-SA Website at <http://standards.ieee.org/index.html> or contact the IEEE at the address listed previously. For more information about the IEEE Standards Association or the IEEE standards development process, visit IEEE-SA Website at <http://standards.ieee.org/index.html>.

Errata

Errata, if any, for this and all other standards can be accessed at the following URL: <http://standards.ieee.org/findstds/errata/index.html>. Users are encouraged to check this URL for errata periodically.

Patents

Attention is called to the possibility that implementation of this standard may require use of subject matter covered by patent rights. By publication of this standard, no position is taken by the IEEE with respect to the existence or validity of any patent rights in connection therewith. If a patent holder or patent applicant has filed a statement of assurance via an Accepted Letter of Assurance, then the statement is listed on the IEEE-SA Website at <http://standards.ieee.org/about/sasb/patcom/patents.html>. Letters of Assurance may indicate whether the Submitter is willing or unwilling to grant licenses under patent rights without compensation or under reasonable rates, with reasonable terms and conditions that are demonstrably free of any unfair discrimination to applicants desiring to obtain such licenses.

Essential Patent Claims may exist for which a Letter of Assurance has not been received. The IEEE is not responsible for identifying Essential Patent Claims for which a license may be required, for conducting inquiries into the legal validity or scope of Patents Claims, or determining whether any licensing terms or conditions provided in connection with submission of a Letter of Assurance, if any, or in any licensing agreements are reasonable or non-discriminatory. Users of this standard are expressly advised that determination of the validity of any patent rights, and the risk of infringement of such rights, is entirely their own responsibility. Further information may be obtained from the IEEE Standards Association.

Participants

At the time this standard was adopted, the P20000-1 Working Group had the following membership:

Annette Reilly, *Chair for Adoption*
James Moore, *Computer Society Liaison Representative to ISO/IEC JTC 1/SC 7*

The following members of the individual balloting committee voted on this standard. Balloters may have voted for approval, disapproval, or abstention.

Bakul Banerjee
Pieter Botman
Susan Burgess
William Byrd
Juan Carreon
Keith Chow
Raul Colcher
Scott Crawford
Paul Croll
Geoffrey Darnton
Ray Davis
Teresa Doran
Andrew Fieldsend
Eva Freund
David Friscia
David Fuschi
Gregg Giesler
Lewis Gray
Randall Groves

John Harauz
Mark Henley
Werner Hoelzl
Bernard Homes
Peter Hung
Noriyuki Ikeuchi
Atsushi Ito
Mark Jaeger
Cheryl Jones
Piotr Karocki
Yuri Khersonsky
Thomas Kurihara
Susan Land
David Leciston
Greg Luri
Ahmad Mahinfallah
James Moore
Mark Paulk

Ulrich Pohl
Annette Reilly
Robert Robinson
Terence Rout
Randall Safier
Bartien Sayogo
Robert Schaaf
Stephen Schwarm
Carl Singer
Friedrich Stallinger
Thomas Starai
Walter Struppler
Marcy Stutzman
John Vergis
Charlene Walrad
Jingxin Wang
Oren Yuen
Janusz Zalewski
Daidi Zhong

When the IEEE-SA Standards Board approved this standard on 3 May 2013, it had the following membership:

John Kulick, *Chair*
David J. Law, *Vice Chair*
Richard H. Hulett, *Past Chair*
Konstantinos Karachalios, *Secretary*

Masayuki Ariyoshi
Peter Balma
Farooq Bari
Ted Burse
Wael William Diab
Stephen Dukes
Jean-Philippe Faure
Alexander Gelman

Mark Halpin
Gary Hoffman
Paul Houzé
Jim Hughes
Michael Janezic
Joseph L. Koepfinger*
Oleg Logvinov

Ron Petersen
Gary Robinson
Jon Walter Rosdahl
Adrian Stephens
Peter Sutherland
Yatin Trivedi
Phil Winston
Yu Yuan

*Member Emeritus

Also included are the following nonvoting IEEE-SA Standards Board liaisons:

Richard DeBlasio, *DOE Representative*
Michael Janezic, *NIST Representative*

Catherine Berger
IEEE Standards Senior Program Manager, Document Development

Malia Zaman
IEEE Standards Program Manager, Technical Program Development

Contents of IEEE Adoption of ISO/IEC 20000-1:2011

ISO/IEC 20000-1:2011.....	1
---------------------------	---

IEEE Standard—Adoption of ISO/IEC 20000-1:2011, Information technology—Service management— Part 1: Service management system requirements

IMPORTANT NOTICE: IEEE Standards documents are not intended to ensure safety, health, or environmental protection, or ensure against interference with or from other devices or networks. Implementers of IEEE Standards documents are responsible for determining and complying with all appropriate safety, security, environmental, health, and interference protection practices and all applicable laws and regulations.

This IEEE document is made available for use subject to important notices and legal disclaimers. These notices and disclaimers appear in all publications containing this document and may be found under the heading “Important Notice” or “Important Notices and Disclaimers Concerning IEEE Documents.” They can also be obtained on request from IEEE or viewed at <http://standards.ieee.org/IPR/disclaimers.html>.

INTERNATIONAL
STANDARD

ISO/IEC
20000-1

Second edition
2011-04-15

**Information technology — Service
management —**

**Part 1:
Service management system
requirements**

*Technologies de l'information — Gestion des services —
Partie 1: Exigences du système de gestion des services*

Reference number
ISO/IEC 20000-1:2011(E)



© ISO/IEC 2011



COPYRIGHT PROTECTED DOCUMENT

© ISO/IEC 2011

All rights reserved. Unless otherwise specified, no part of this publication may be reproduced or utilized in any form or by any means, electronic or mechanical, including photocopying and microfilm, without permission in writing from either ISO at the address below or ISO's member body in the country of the requester.

ISO copyright office
Case postale 56 • CH-1211 Geneva 20
Tel. + 41 22 749 01 11
Fax + 41 22 749 09 47
E-mail copyright@iso.org
Web www.iso.org

Published in Switzerland

Contents

Page

Foreword	v
Introduction	vii
1 Scope	1
1.1 General	1
1.2 Application	2
2 Normative references	2
3 Terms and definitions	3
4 Service management system general requirements	7
4.1 Management responsibility	7
4.1.1 Management commitment	7
4.1.2 Service management policy	8
4.1.3 Authority, responsibility and communication	8
4.1.4 Management representative	8
4.2 Governance of processes operated by other parties	8
4.3 Documentation management	9
4.3.1 Establish and maintain documents	9
4.3.2 Control of documents	9
4.3.3 Control of records	10
4.4 Resource management	10
4.4.1 Provision of resources	10
4.4.2 Human resources	10
4.5 Establish and improve the SMS	10
4.5.1 Define scope	10
4.5.2 Plan the SMS (Plan)	11
4.5.3 Implement and operate the SMS (Do)	11
4.5.4 Monitor and review the SMS (Check)	11
4.5.5 Maintain and improve the SMS (Act)	13
5 Design and transition of new or changed services	13
5.1 General	13
5.2 Plan new or changed services	14
5.3 Design and development of new or changed services	14
5.4 Transition of new or changed services	15
6 Service delivery processes	15
6.1 Service level management	15
6.2 Service reporting	16
6.3 Service continuity and availability management	16
6.3.1 Service continuity and availability requirements	16
6.3.2 Service continuity and availability plans	16
6.3.3 Service continuity and availability monitoring and testing	17
6.4 Budgeting and accounting for services	17
6.5 Capacity management	18
6.6 Information security management	18
6.6.1 Information security policy	18
6.6.2 Information security controls	19
6.6.3 Information security changes and incidents	19
7 Relationship processes	19
7.1 Business relationship management	19
7.2 Supplier management	20
8 Resolution processes	21

8.1	Incident and service request management.....	21
8.2	Problem management	22
9	Control processes	22
9.1	Configuration management.....	22
9.2	Change management	23
9.3	Release and deployment management	24
	Bibliography	26

Figures

Figure 1 — PDCA methodology applied to service management	viii
Figure 2 — Service management system.....	2
Figure 3 — Example of supply chain relationships	20

Foreword

ISO (the International Organization for Standardization) and IEC (the International Electrotechnical Commission) form the specialized system for worldwide standardization. National bodies that are members of ISO or IEC participate in the development of International Standards through technical committees established by the respective organization to deal with particular fields of technical activity. ISO and IEC technical committees collaborate in fields of mutual interest. Other international organizations, governmental and non-governmental, in liaison with ISO and IEC, also take part in the work. In the field of information technology, ISO and IEC have established a joint technical committee, ISO/IEC JTC 1.

International Standards are drafted in accordance with the rules given in the ISO/IEC Directives, Part 2.

The main task of the joint technical committee is to prepare International Standards. Draft International Standards adopted by the joint technical committee are circulated to national bodies for voting. Publication as an International Standard requires approval by at least 75 % of the national bodies casting a vote.

Attention is drawn to the possibility that some of the elements of this document may be the subject of patent rights. ISO and IEC shall not be held responsible for identifying any or all such patent rights.

ISO/IEC 20000-1 was prepared by Joint Technical Committee ISO/IEC JTC 1, *Information technology, Subcommittee SC 7, Software and systems engineering*. This second edition cancels and replaces the first edition (ISO/IEC 20000-1:2005), which has been technically revised. The main differences are as follows:

- closer alignment to ISO 9001;
- closer alignment to ISO/IEC 27001;
- change of terminology to reflect international usage;
- addition of many more definitions, updates to some definitions and removal of two definitions;
- introduction of the term “service management system”;
- combining Clauses 3 and 4 of ISO/IEC 20000-1:2005 to put all management system requirements into one clause;
- clarification of the requirements for the governance of processes operated by other parties;
- clarification of the requirements for defining the scope of the SMS;
- clarification that the PDCA methodology applies to the SMS, including the service management processes, and the services;
- introduction of new requirements for the design and transition of new or changed services.

ISO/IEC 20000 consists of the following parts, under the general title *Information technology — Service management*:

- *Part 1: Service management system requirements*
- *Part 2: Guidance on the application of service management systems¹⁾*

1) To be published. (Technical revision of ISO/IEC 20000-2:2005.)

ISO/IEC 20000-1:2011(E)

- *Part 3: Guidance on scope definition and applicability of ISO/IEC 20000-1* [Technical Report]
- *Part 4: Process reference model* [Technical Report]
- *Part 5: Exemplar implementation plan for ISO/IEC 20000-1* [Technical Report]

A process assessment model for service management will form the subject of a future Part 8.

Introduction

The requirements in this part of ISO/IEC 20000 include the design, transition, delivery and improvement of services that fulfil service requirements and provide value for both the customer and the service provider. This part of ISO/IEC 20000 requires an integrated process approach when the service provider plans, establishes, implements, operates, monitors, reviews, maintains and improves a service management system (SMS).

Co-ordinated integration and implementation of an SMS provides ongoing control and opportunities for continual improvement, greater effectiveness and efficiency. The operation of processes as specified in this part of ISO/IEC 20000 requires personnel to be well organized and co-ordinated. Appropriate tools can be used to enable the processes to be effective and efficient.

The most effective service providers consider the impact on the SMS through all stages of the service lifecycle, from strategy through design, transition and operation, including continual improvement.

This part of ISO/IEC 20000 requires the application of the methodology known as “Plan-Do-Check-Act” (PDCA) to all parts of the SMS and the services. The PDCA methodology, as applied in this part of ISO/IEC 20000, can be briefly described as follows.

Plan: establishing, documenting and agreeing the SMS. The SMS includes the policies, objectives, plans and processes to fulfil the service requirements.

Do: implementing and operating the SMS for the design, transition, delivery and improvement of the services.

Check: monitoring, measuring and reviewing the SMS and the services against the policies, objectives, plans and service requirements and reporting the results.

Act: taking actions to continually improve performance of the SMS and the services.

When used within an SMS, the following are the most important aspects of an integrated process approach and the PDCA methodology:

- a) Understanding and fulfilling the service requirements to achieve customer satisfaction;
- b) establishing the policy and objectives for service management;
- c) designing and delivering services based on the SMS that add value for the customer;
- d) monitoring, measuring and reviewing performance of the SMS and the services;
- e) continually improving the SMS and the services based on objective measurements.

Figure 1 illustrates how the PDCA methodology can be applied to the SMS, including the service management processes specified in Clauses 5 to 9, and the services. Each element of the PDCA methodology is a vital part of a successful implementation of an SMS. The improvement process used in this part of ISO/IEC 20000 is based on the PDCA methodology.

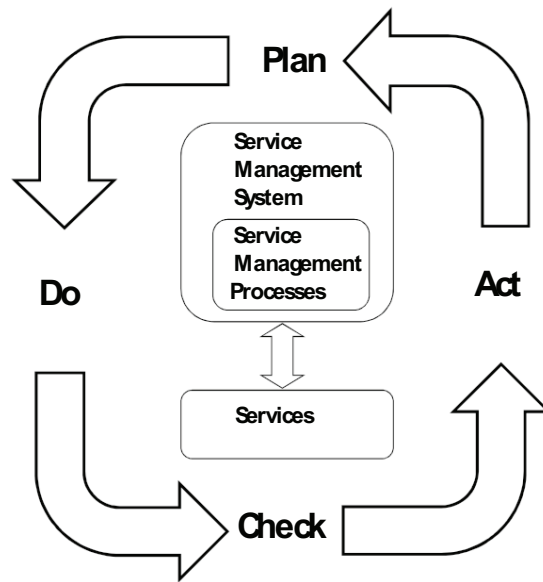


Figure 1 — PDCA methodology applied to service management

This part of ISO/IEC 20000 enables a service provider to integrate its SMS with other management systems in the service provider's organization. The adoption of an integrated process approach and the PDCA methodology enables the service provider to align or fully integrate multiple management system standards. For example, an SMS can be integrated with a quality management system based on ISO 9001 or an information security management system based on ISO/IEC 27001.

ISO/IEC 20000 is intentionally independent of specific guidance. The service provider can use a combination of generally accepted guidance and its own experience.

Users of an International Standard are responsible for its correct application. An International Standard does not purport to include all necessary statutory and regulatory requirements and contractual obligations of the service provider. Conformity to an International Standard does not of itself confer immunity from statutory and regulatory requirements.

For the purposes of research on service management standards, users are encouraged to share their views on ISO/IEC 20000-1 and their priorities for changes to the rest of the ISO/IEC 20000 series. Click on the link below to take part in the online survey.

[ISO/IEC 20000-1 online survey](#)

Information technology — Service management —

Part 1: Service management system requirements

1 Scope

1.1 General

This part of ISO/IEC 20000 is a service management system (SMS) standard. It specifies requirements for the service provider to plan, establish, implement, operate, monitor, review, maintain and improve an SMS. The requirements include the design, transition, delivery and improvement of services to fulfil service requirements. This part of ISO/IEC 20000 can be used by:

- a) an organization seeking services from service providers and requiring assurance that their service requirements will be fulfilled;
- b) an organization that requires a consistent approach by all its service providers, including those in a supply chain;
- c) a service provider that intends to demonstrate its capability for the design, transition, delivery and improvement of services that fulfil service requirements;
- d) a service provider to monitor, measure and review its service management processes and services;
- e) a service provider to improve the design, transition and delivery of services through effective implementation and operation of an SMS;
- f) an assessor or auditor as the criteria for a conformity assessment of a service provider's SMS to the requirements in this part of ISO/IEC 20000.

Figure 2 illustrates an SMS, including the service management processes. The service management processes and the relationships between the processes can be implemented in different ways by different service providers. The nature of the relationship between a service provider and the customer will influence how the service management processes are implemented.